

TOP150 CONTRACTORS AND HOUSEBUILDERS BY TURNOVER

2010	2009	Company	Total turnover £000	Year-end	Contracting £000	Housing £000	Property £000	Services £000	Other £000
1	1	Balfour Beatty	10,339,000	Dec-09	7,491,000			2,001,000	829,000
2	2	Carillion	5,426,500	Dec-09	2,879,100			2,507,200	215,600
3	3	Laing O'Rourke*	4,087,100	Mar-09	4,087,100				
4	5	Taylor Wimpey	2,595,600	Dec-09		2,595,600			
5	4	Barratt	2,285,200	Jun-09		2,095,800	189,400		
6	6	Morgan Sindall	2,213,500	Dec-09	1,513,200	373,800	35,300		291,200
7	7	Kier	2,145,600	Jun-09	1,492,200	150,800		437,900	64,700
8	12	Babcock*	1,923,400	Mar-10				1,923,400	
9	10	Interserve	1,906,800	Dec-09	820,500			1,035,100	157,100
10	16	Mitie	1,720,100	Mar-10				1,720,100	
11	9	Newarthill (Sir Robert McAlpine)	1,631,103	Oct-09	1,016,590		7,024		607,489
12	15	Skanska Construction ¹	1,541,800	Dec-09	1,541,800				
13	14	Amey UK	1,531,094	Dec-09				1,362,428	168,666
14	8	Galliford Try	1,510,300	Jun-09	1,062,900	419,500			27,400
15	13	Bovis Lend Lease ²	1,444,995	Jun-09	1,444,995				
16	11	Persimmon	1,420,600	Dec-09		1,420,600			
17	24	Vinci	1,162,616	Dec-09	869,287			210,409	82,920
18	21	Bam Construct UK	1,133,600	Dec-09	1,090,600		38,100	26,800	
19	26	Costain	1,061,100	Dec-09	1,059,900		1,200		
20	20	Enterprise	1,060,200	Dec-09				1,060,200	
21	19	Interior Services Group*	1,049,164	Jun-09	1,049,164				
22	17	Keller	1,037,900	Dec-09	1,037,900				
23	29	Willmott Dixon Group*	1,003,413	Dec-09	749,390	188,935		65,088	
24	23	Wates Group*	945,250	Dec-09	945,250				
25	28	Bowmer & Kirkland*	873,591	Aug-09	873,591				
26	22	Miller	783,000	Dec-09	409,200	331,300	28,600		13,900
27	25	Rok	714,800	Dec-09	307,400			407,400	
28	31	Shepherd Building Group*	701,000	Jun-09	701,000				
29	18	Bellway	683,813	Jul-09		683,813			
30	38	Connaught	659,600	Aug-09				659,600	
31	32	Mace Group*	653,613	Dec-08	653,613				
32	34	Bam Nuttall	643,708	Dec-09	643,708				
33	35	Bloor Holdings	621,315	Jun-09		310,556			310,759
34	27	Berkeley Group	615,303	Apr-10		615,303			
35	40	NG Bailey*	600,319	Feb-09	600,319				
36	36	Keepmoat*	570,470	Mar-09	486,291	84,179			
37	41	Dalkia*	518,193	Dec-08				518,193	
38	37	Homeserve	517,441	Mar-09				517,441	
39	46	May Gurney	483,100	Mar-10				483,100	
40	50	Southern Electric Contracting	482,195	Mar-09	482,195				
41	43	Morrison Utility Services	473,704	Mar-09				473,704	
42	48	Mears Group	470,146	Dec-09				410,096	60,050
43	30	VolkerWessels UK ³	456,570	Dec-09	456,570				
44	49	Ringway	450,011	Dec-09				450,011	
45	54	Biwater	412,200	Mar-09	412,200				
46	44	J Murphy & Sons*	408,017	Dec-09				408,017	
47	60	Spice Group	386,000	Apr-09				386,000	
48	51	Severfield-Rowen	349,417	Dec-09	349,417				
49	55	Leadbitter Group*	337,205	Dec-09	337,205				
50	61	Osborne*	333,707	Mar-09	333,707				

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2010	2009	Company	Total turnover £000	Year-end	Contracting £000	Housing £000	Property £000	Services £000	Other £000
51	58	Byrne*	326,221	May-09	321,771		295		4,155
52	53	Emcor Group UK	320,887	Dec-09	320,887				
53	39	Crest Nicholson Holdings ⁴	317,600	Oct-09		317,600			
54	52	Renew	316,648	Sep-09	316,648				
55	-	Gladedale Holdings	316,148	Dec-08		316,148			
56	57	RG Carter Group*	312,563	Dec-08	312,563				
57	59	Spie Matthew Hall	312,331	Dec-08	312,331				
58	63	Barr Holdings ⁴	309,136	Dec-08	293,160				15,976
59	33	Redrow Group	301,800	Jun-09		301,800			
60	-	Morrison Facilities Services	282,639	Mar-09				282,639	
61	65	Bovis Homes	281,505	Dec-09		281,505			
62	-	Canary Wharf Contractors	276,182	Dec-08	276,182				
63	47	Stewart Milne*	275,776	Jun-09	100,672	138,701			36,403
64	77	Apollo Property Services Group	261,635	Mar-09	261,635				
65	81	Imtech Technical Services	251,767	Dec-09	251,767				
66	66	Seddon*	248,578	Dec-08	248,578				
67	79	Midas Group	242,955	Apr-09	226,807		983	15,165	
68	85	GSH Group*	238,624	Jul-09				238,624	
69	90	Colas	231,579	Dec-09				231,579	
70	76	Higgins Group	224,884	Jul-09	168,939	55,945			
71	74	Fairview Holdings	224,194	Dec-09		224,194			
72	86	Thomas Vale Construction	213,639	Mar-09	213,639				
73	91	William Hare Group	213,572	Dec-08	213,572				
74	129	Bouygues UK	210,261	Dec-09	210,261				
75	80	RGCM	208,413	Dec-08	208,413				
76	67	Ogilvie Group*	206,210	Jun-09	87,937	19,602			98,671
77	70	Clancy Group*	201,577	Mar-09				201,577	
78	78	Carey Group*	198,189	Mar-09	198,189				
79	82	GB Building Solutions	193,482	Jun-09	193,482				
80	94	Bullock Construction	191,441	Sep-09				191,441	
81	-	Cofely	190,922	Dec-08				190,922	
82	42	Countryside Properties	187,764	Sep-09		187,764			
83	95	Integral UK	183,942	Dec-09				183,942	
84	72	Lorne Stewart*	183,410	Dec-09	183,410				
85	98	John Doyle	183,295	Dec-08	85,147				98,148
86	-	United House*	183,000	Dec-09	183,000				
87	99	McNicholas Construction*	181,587	Mar-09	181,587				
88	117	Durkan Holdings	179,236	Jan-09		179,236			
89	69	Brookfield ⁵	178,904	Dec-08	178,904				
90	73	T Clarke	177,579	Dec-09	177,579				
91	62	Ardmore Construction*	173,387	Sep-09	173,387				
92	84	PC Harrington*	170,956	May-09	170,956				
93	64	Cala	168,894	Jun-09		168,894			
94	71	John Sisk & Son	161,299	Dec-09	161,299				
95	105	Telford Homes	159,338	Mar-10		159,338			
96	101	Robertson Group*	157,545	Nov-08	157,545				
97	96	Rydon Group	148,092	Sep-09	95,529	28,118		24,445	
98	104	Headcrown Group*	146,662	Sep-09	146,662				
99	83	North Midland Construction	144,185	Dec-09	144,185				
100	133	Watkin Jones*	143,604	Sep-09	143,604				

TOP 150 CONTRACTORS AND HOUSEBUILDERS BY TURNOVER

2010	2009	Company	Total turnover £000	Year-end	Contracting £000	Housing £000	Property £000	Services £000	Other £000
101	93	Daniel Contractors*	141,651	Sep-09	141,651				
102	97	Cruden Investments	141,291	Mar-09	141,291				
103	68	Styles & Wood	139,290	Dec-09	119,221			20,069	
104	88	Emerson Developments	138,774	Apr-09		39,222	99,552		
105	100	Staveley Engineering Services	137,746	May-09	137,746				
106	121	Inviron	137,236	Dec-09	137,236				
107	89	Simons*	135,710	Mar-09	135,710				
108	109	Esh Group*	134,092	Dec-09	134,092				
109	110	Forth Holdings	131,664	Aug-09	131,664				
110	75	Galliard Homes	131,115	Mar-09		131,115			
111	119	McLaren Construction	130,783	Jul-09	130,783				
112	136	Briggs & Forrester	129,728	Sep-09	129,728				
113	106	Barhale Construction	129,084	Aug-09	129,084				
114	-	GF Tomlinson Group	125,848	Dec-08	125,848				
115	128	Morris & Spottiswood*	122,501	Dec-08				122,501	
116	102	Henmead	117,224	Dec-08	117,224				
117	116	Banner Homes	116,545	May-09		116,545			
118	87	Henry Boot	116,524	Dec-09	77,955		38,569		
119	114	Longcross Group	116,487	Mar-09	116,487				
120	103	Morris Group	112,351	Mar-09		112,351			
121	115	Havelock Europa	108,480	Dec-09					108,480
122	122	Keltbray	108,209	Oct-09	108,209				
123	111	Thomas Armstrong	107,121	Sep-09	43,415				63,706
124	-	Gentoo Construction	106,569	Mar-09	106,569				
125	127	Michael J Lonsdale	105,504	Mar-09	105,504				
126	120	Rowecord Holdings	104,369	Jun-09	104,369				
127	126	Gratte Brothers	102,553	Mar-09	102,553				
128	130	Pochin	101,961	May-09	79,829	3,903	7,418		10,811
129	-	Hill Holdings	100,694	Dec-09		100,694			
130	112	Weston Group	98,720	Jul-09		98,720			
131	123	Roger Bullivant	95,876	Oct-08	95,876				
132	-	Modus Group	95,813	Dec-08					95,813
133	131	Dawn Group	93,662	Jan-09	65,690	27,972			
134	147	EIC	92,306	Dec-09	92,306				
135	107	Clugston	90,423	Jan-10	73,304		6,845		10,274
136	139	Croudace	88,893	Dec-09		88,893			
137	118	J Reddington	88,883	Dec-09	88,883				
138	108	Tolent	87,638	Dec-09	87,638				
139	125	SDC Holdings*	87,138	Sep-09	87,138				
140	141	Ocon Construction	87,007	Sep-09	87,007				
141	-	C Spencer*	85,041	Jan-10	85,041				
142	-	Masterson Holdings	84,056	Aug-09	84,056				
143	45	McCarthy & Stone ⁶	82,759	Aug-09		82,759			
144	140	Muir Group	78,186	Jan-10	49,489	16,569	9,664		2,464
145	142	RJ McLeod (Contractors)	77,758	Nov-09	77,758				
146	113	William Davies*	73,721	May-09		73,721			
147	135	McInerney UK ⁷	73,078	Dec-09	5,306	65,959	1,813		
148	132	Antler Homes	70,553	Jun-09		70,553			
149	143	Clegg Group	70,319	Dec-09	70,319				
150	-	Lakehouse Contracts	69,037	Sep-09	69,037				

TOP150 CONTRACTORS AND HOUSEBUILDERS BY PRE-TAX PROFIT

2010	2009	Company	Total pre-tax profit** £000	Year-end	Contracting £000	Housing £000	Property £000	Services £000	Other £000	Interest, etc.*** £000
1	1	Balfour Beatty	267,000	Dec-09	207,000			68,000	42,000	-50,000
2	4	Carillion	147,700	Dec-09	77,900			117,700	32,200	-80,100
3	6	Babcock	129,200	Mar-10				164,700		-35,500
4	2	Berkeley Group	110,341	Apr-10		106,219				4,122
5	9	Amey UK	105,637	Dec-09				104,322	9,675	-8,360
6	8	Interserve	89,200	Dec-09	40,700			22,100	35,900	-9,500
7	7	Laing O'Rourke	85,000	Mar-09	109,400					-24,400
8	11	Mitie	79,700	Mar-10				93,000		-13,300
9	149	Persimmon	77,800	Dec-09		57,200				20,600
10	5	Keller	74,700	Dec-09	77,300					-2,600
11	25	Newarthill (Sir Robert McAlpine)	60,967	Oct-09	36,291		-5,681		62,497	-32,140
12	13	Morgan Sindall	44,700	Dec-09	30,100	14,900	-2,400		13,800	-11,700
13	21	Severfield-Rowen	44,091	Dec-09	50,837					-6,746
14	14	Keepmoat	43,814	Mar-09	61,128	2,621				-19,935
15	24	Southern Electric Contracting	40,463	Mar-09	40,104					359
16	18	Wates Group*	38,903	Dec-09	37,994					909
17	141	Skanska Construction	38,900	Dec-09	38,900					
18	20	Bowmer & Kirkland	28,753	Aug-09	23,843					4,910
19	32	Connaught	26,700	Aug-09				48,400		-21,700
20	16	J Murphy & Sons	24,887	Dec-09				22,898		1,989
21	12	Kier	24,800	Jun-09	39,100	1,100	12,000	15,700	-1,900	-41,200
22	26	Bam Nuttall	24,088	Dec-09	23,795					293
23	40	Spice Group	23,300	Apr-09				39,800		-16,500
24	59	Bouygues UK	19,983	Dec-09	16,450					3,533
25	19	Bam Construct UK	19,600	Dec-09	30,300		-8,700	1,600		-3,600
26	41	May Gurney	18,400	Mar-10				22,100		-3,700
27	42	Mears Group	18,379	Dec-09				22,102	3,151	-6,874
28	34	Willmott Dixon Group	18,183	Dec-09	11,157	4,486		2,018		522
29	29	Costain	18,100	Dec-09	37,900		-2,600			-17,200
30	36	Apollo Property Services Group*	17,413	Mar-09	17,413					
31	84	Rok	17,000	Dec-09	4,600			22,200		-9,800
32	43	Vinci	15,375	Dec-09	16,944			1,949	-5,113	1,595
33	-	United House	15,100	Dec-04	13,575					1,525
34	47	Mace Group	14,871	Dec-08	13,843					1,028
35	61	Leadbitter Group	11,925	Dec-09	11,791					134
36	51	Interior Services Group	11,717	Jun-09	12,522					-805
37	50	PC Harrington	11,705	May-09	12,183					-478
38	49	Watkin Jones	11,662	Sep-09	11,696					-34
39	52	Dalkia	11,610	Dec-08				15,207		-3,597
40	56	Emcor Group UK	11,232	Dec-09	11,618					-386
41	39	RG Carter Group	11,070	Dec-08	5,412					5,658
42	63	Byrne	11,042	May-09	10,187		-43		1,282	-384
43	67	RJ McLeod (Contractors)	10,763	Nov-09	10,046					717
44	62	William Hare Group	10,725	Dec-08	11,063					-338
45	66	Imtech Technical Services	10,601	Dec-09	10,299					302
46	108	Bovis Lend Lease	9,893	Jun-09	4,685					5,208
47	135	Galliard Homes	9,610	Mar-09		27,219				-17,609
48	-	Morrison Facilities Services	9,397	Mar-09				8,386		1,011
49	33	Morrison Utility Services	9,182	Mar-09				8,814		368
50	46	Rydon Group	8,728	Sep-09	7,369	-2,833		2,953		1,239



2010	2009	Company	Total pre-tax profit** £000	Year-end	Contracting £000	Housing £000	Property £000	Services £000	Other £000	Interest, etc.*** £000
51	71	Forth Holdings	7,742	Aug-09	7,486					256
52	-	Cofely	7,651	Dec-04				7,370		281
53	76	Colas	7,541	Dec-09				7,792		-251
54	129	Barr Holdings	7,431	Dec-08	1,245				6,200	-15
55	37	Telford Homes	7,338	Mar-10		9,436				-2,098
56	88	Integral UK	7,268	Dec-09				7,732		-464
57	77	EIC	7,052	Dec-09	7,234					-182
58	-	Masterson Holdings	6,768	Aug-09	6,501					267
59	48	T Clarke	6,762	Dec-09	6,779					-17
60	78	Bullock Construction	6,733	Sep-09				6,645		88
61	82	Lorne Stewart	6,343	Dec-09	5,645					698
62	44	VolkerWessels UK*	6,230	Dec-09	6,230					
63	91	Keltbray	5,770	Oct-09	5,753					17
64	79	Thomas Armstrong#	5,736	Sep-09	1,446				4,290	
65	-	Hill Holdings	5,399	Dec-09		5,242				157
66	145	Bovis Homes	4,797	Dec-09		17,397				-12,600
67	105	Briggs & Forrester	4,555	Sep-09	4,187					368
68	72	J Reddington	4,279	Dec-09	5,116					-837
69	-	Canary Wharf Contractors	4,274	Dec-08	4,104					170
70	109	Thomas Vale Construction	3,229	Mar-09	2,913					316
71	99	RGCM	3,190	Dec-08	2,623					567
72	90	McLaren Construction	3,175	Jul-09	2,825					350
73	73	Weston Group	3,173	Jul-09		5,882				-2,709
74	106	Morris & Spottiswood	3,066	Dec-08				2,978		88
75	89	Michael J Lonsdale	2,710	Mar-09	2,451					259
76	132	Osborne	2,454	Mar-09	1,106					1,348
77	87	Ogilvie Group	2,360	Jun-09	1,718	679			709	-746
78	96	Cruden Investments	2,097	Mar-09	2,714					-617
79	92	Ardmore Construction	2,036	Sep-09	2,646					-610
80	119	Ringway	1,966	Dec-09				2,907		-941
81	-	Lakehouse Contracts	1,918	Sep-09	1,879					39
82	-	Modus Group	1,839	Dec-08					1,618	221
83	57	Muir Group#	1,751	Jan-10	2,479	1	131		-860	
84	-	GF Tomlinson Group	1,709	Dec-08	1,375					334
85	85	Rowecord Holdings	1,613	Jun-09	1,222					391
86	107	Inviron	1,610	Dec-09	1,487					123
87	110	North Midland Construction	1,554	Dec-09	3,365					-1,811
88	112	John Sisk & Son	1,553	Dec-09	355					1,198
89	139	Croudace	1,547	Dec-09		3,122				-1,575
90	111	Clugston	1,500	Jan-10	775		1,437		201	-913
91	17	McCarthy & Stone	1,407	Aug-09		8,855				-7,448
92	113	Clegg Group	1,306	Dec-09	1,241					65
93	53	Seddon#	1,265	Dec-08	906					359
94	-	Gentoo Construction	1,229	Mar-09	1,229					
95	75	Renew	1,170	Sep-09	4,587					-3,417
96	97	McNicholas Construction	1,105	Mar-09	1,503					-398
97	126	Higgins Group	1,046	Jul-09	9,534	-1,500				-6,988
98	103	Daniel Contractors	1,044	Sep-09	1,397					-353
99	128	Ocon Construction	1,017	Sep-09	458					559
100	-	C Spencer#	1,015	Jan-10	1,015					

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2010	2009	Company	Total pre-tax profit** £000	Year-end	Contracting £000	Housing £000	Property £000	Services £000	Other £000	Interest, etc.*** £000
101	55	Dawn Group	945	Jan-09	6,259	2,131				-7,445
102	116	Longcross Group	853	Mar-09	949					-96
103	127	Gratte Brothers	814	Mar-09	738					76
104	83	Midas Group	631	Apr-09	-781		106	182		1,124
105	125	GB Building Solutions	494	Jun-09	790					-296
106	122	SDC Holdings	475	Sep-09	581					-106
107	140	Fairview Holdings	383	Dec-09		5,099				-4,716
108	60	Esh Group	339	Dec-09	2,363					-2,024
109	114	Staveley Engineering Services	303	May-09	2,140					-1,837
110	65	Simons	296	Mar-09	-692					988
111	120	Tolent	58	Dec-09	144		-820			734
112	94	Clancy Group	-273	Mar-09				-1,329		1,056
113	102	Barhale Construction	-480	Aug-09	-283					-197
114	121	Durkan Holdings	-776	Jan-09		3,957				-4,733
115	93	Headcrown Group	-1,275	Sep-09	-978					-297
116	30	Shepherd Building Group	-1,500	Jun-09	24,600					-26,100
117	131	Styles & Wood	-1,813	Dec-09	4,040			1,896		-7,749
118	86	Robertson Group	-2,016	Nov-08	-1,388					-628
119	101	Roger Bullivant	-2,285	Oct-08	-1,824					-461
120	137	McInerney UK	-2,795	Dec-09	-684	-1,593	-653			135
121	-	Brookfield	-2,855	Dec-08	-1,126					-1,729
122	133	Spie Matthew Hall	-3,009	Dec-08	12,100					-15,109
123	104	Henmead	-3,344	Dec-08	901					-4,245
124	118	John Doyle	-5,880	Dec-08	-3,106				1,946	-4,720
125	70	Havelock Europa	-5,896	Dec-09					-1,214	-4,682
126	23	Emerson Developments ^f	-6,181	Apr-09		-3,405	-2,776			
127	142	Bloor Holdings	-8,523	Jun-09		-1,481			3,179	-10,221
128	117	Pochin	-9,379	May-09	900	-3,153	-1,771		-1,505	-3,850
129	64	Carey Group	-9,493	Mar-09	10,107					-19,600
130	31	William Davies	-10,674	May-09		-11,769				1,095
131	69	NG Bailey	-10,772	Feb-09	643					-11,415
132	38	Morris Group	-11,877	Mar-09		13,245				-25,122
133	35	Henry Boot	-11,892	Dec-09	16,847		-19,466			-9,273
134	68	Biwater	-12,600	Mar-09	22,800					-35,400
135	58	GSH Group	-14,595	Jul-09				434		-15,029
136	81	Banner Homes	-18,171	May-09		-8,787				-9,384
137	136	Antler Homes	-18,436	Jun-09		-17,204				-1,232
138	10	Homeserve	-21,710	Mar-09				96,069		-117,779
139	15	Galliford Try	-26,900	Jun-09	26,900	9,800			500	-64,100
140	28	Stewart Milne	-27,065	Jun-09		14,144				-41,209
141	143	Enterprise	-30,600	Dec-09				74,300		-104,900
142	80	Cala	-33,878	Jun-09		-15,448				-18,430
143	22	Bellway	-36,551	Jul-09		45,579				-82,130
144	27	Countryside Properties	-54,322	Sep-09		-17,372				-36,950
145	148	Crest Nicholson Holdings	-67,600	Oct-09		20,000				-87,600
146	146	Miller	-72,400	Dec-09	16,900	-14,400	13,100		500	-88,500
147	-	Gladedale Holdings	-105,427	Dec-08		-31,505				-73,922
148	147	Redrow Group	-140,800	Jun-09		-22,400				-118,400
149	3	Barratt	-678,900	Jun-09		38,800	-4,600			-713,100
150	150	Taylor Wimpey	-699,900	Dec-09		37,700				-737,600

TOP75 CONTRACTORS BY CONTRACTING TURNOVER

2010	2009	Company	Contracting £000	Year-end	Housing £000	Property £000	Services £000	Other £000	Total turnover £000
1	1	Balfour Beatty	7,491,000	Dec-09			2,001,000	829,000	10,339,000
2	2	Laing O'Rourke	4,087,100	Mar-09					4,087,100
3	3	Carillion	2,879,100	Dec-09			2,507,200	215,600	5,426,500
4	7	Skanska Construction	1,541,800	Dec-09					1,541,800
5	5	Morgan Sindall	1,513,200	Dec-09	373,800	35,300		291,200	2,213,500
6	4	Kier	1,492,200	Jun-09	150,800		437,900	64,700	2,145,600
7	6	Bovis Lend Lease	1,444,995	Jun-09					1,444,995
8	12	Bam Construct UK	1,090,600	Dec-09		38,100	26,800		1,133,600
9	10	Galliford Try	1,062,900	Jun-09	419,500			27,400	1,510,300
10	15	Costain	1,059,900	Dec-09		1,200			1,061,100
11	11	Interior Services Group	1,049,164	Jun-09					1,049,164
12	9	Keller	1,037,900	Dec-09					1,037,900
13	8	Newarthill (Sir Robert McAlpine)	1,016,590	Oct-09		7,024		607,489	1,631,103
14	14	Wates Group	945,250	Dec-09					945,250
15	16	Bowmer & Kirkland	873,591	Aug-09					873,591
16	13	Vinci	869,287	Dec-09			210,409	82,920	1,162,616
17	18	Interserve	820,500	Dec-09			1,035,100	157,100	1,906,800
18	17	Willmott Dixon Group	749,390	Dec-09	188,935		65,088		1,003,413
19	20	Shepherd Building Group	701,000	Jun-09					701,000
20	21	Mace Group	653,613	Dec-08					653,613
21	22	Bam Nuttall	643,708	Dec-09					643,708
22	25	NG Bailey	600,319	Feb-09					600,319
23	26	Keepmoat	486,291	Mar-09	84,179				570,470
24	27	Southern Electric Contracting	482,195	Mar-09					482,195
25	19	VolkerWessels UK	456,570	Dec-09					456,570
26	31	Biwater	412,200	Mar-09					412,200
27	23	Miller	409,200	Dec-09	331,300	28,600		13,900	783,000
28	28	Severfield-Rowen	349,417	Dec-09					349,417
29	32	Leadbitter Group	337,205	Dec-09					337,205
30	36	Osborne	333,707	Mar-09					333,707
31	35	Byrne	321,771	May-09		295		4,155	326,221
32	30	Emcor Group UK	320,887	Dec-09					320,887
33	29	Renew	316,648	Sep-09					316,648
34	33	RG Carter Group	312,563	Dec-08					312,563
35	34	Spie Matthew Hall	312,331	Dec-08					312,331
36	24	Rok	307,400	Dec-09			407,400		714,800
37	38	Barr Holdings ⁴	293,160	Dec-08				15,976	309,136
38	-	Canary Wharf Contractors	276,182	Dec-08					276,182
39	44	Apollo Property Services Group	261,635	Mar-09					261,635
40	49	Imtech Technical Services	251,767	Dec-09					251,767
41	39	Seddon	248,578	Dec-08					248,578
42	47	Midas Group	226,807	Apr-09		983	15,165		242,955
43	53	Thomas Vale Construction	213,639	Mar-09					213,639
44	55	William Hare Group	213,572	Dec-08					213,572
45	-	Bouygues UK	210,261	Dec-09					210,261
46	48	RGCM	208,413	Dec-08					208,413
47	45	Carey Group	198,189	Mar-09					198,189
48	50	GB Building Solutions	193,482	Jun-09					193,482
49	42	Lorne Stewart	183,410	Dec-09					183,410
50	-	United House	183,000	Dec-09					183,000
51	59	McNicholas Construction	181,587	Mar-09					181,587
52	40	Brookfield ⁵	178,904	Dec-08					178,904
53	43	T Clarke	177,579	Dec-09					177,579
54	37	Ardmore Construction	173,387	Sep-09					173,387

2010	2009	Company	Contracting £000	Year-end	Housing £000	Property £000	Services £000	Other £000	Total turnover £000
55	52	PC Harrington	170,956	May-09					170,956
56	63	Higgins Group	168,939	Jul-09	55,945				224,884
57	41	John Sisk & Son	161,299	Dec-09					161,299
58	62	Robertson Group	157,545	Nov-08					157,545
59	64	Headcrown Group	146,662	Sep-09					146,662
60	51	North Midland Construction	144,185	Dec-09					144,185
61	-	Watkin Jones	143,604	Sep-09					143,604
62	57	Daniel Contractors	141,651	Sep-09					141,651
63	-	Cruden Investments	141,291	Mar-09					141,291
64	60	Staveley Engineering Services	137,746	May-09					137,746
65	-	Inviron	137,236	Dec-09					137,236
66	54	Simons	135,710	Mar-09					135,710
67	66	Esh Group	134,092	Dec-09					134,092
68	68	Forth Holdings	131,664	Aug-09					131,664
69	74	McLaren Construction	130,783	Jul-09					130,783
70	-	Briggs & Forrester	129,728	Sep-09					129,728
71	65	Barhale Construction	129,084	Aug-09					129,084
72	-	GF Tomlinson Group	125,848	Dec-08					125,848
73	46	Styles & Wood	119,221	Dec-09			20,069		139,290
74	70	Henmead	117,224	Dec-08					117,224
75	71	Longcross Group	116,487	Mar-09					116,487

TOP75 CONTRACTORS BY OPERATING PROFIT

2010	2009	Company	Contracting £000	Year-end	Housing £000	Property £000	Services £000	Other £000	Interest, etc. £000	Total pre-tax profit £000
1	1	Balfour Beatty	207,000	Dec-09			68,000	42,000	-50,000	267,000
2	2	Laing O'Rourke	109,400	Mar-09					-24,400	85,000
3	4	Carillion	77,900	Dec-09			117,700	32,200	-80,100	147,700
4	3	Keller	77,300	Dec-09					-2,600	74,700
5	6	Keepmoat	61,128	Mar-09	2,621				-19,935	43,814
6	5	Severfield-Rowen	50,837	Dec-09					-6,746	44,091
7	9	Interserve	40,700	Dec-09			22,100	35,900	-9,500	89,200
8	13	Southern Electric Contracting	40,104	Mar-09					359	40,463
9	10	Kier	39,100	Jun-09	1,100	12,000	15,700	-1,900	-41,200	24,800
10	-	Skanska Construction	38,900	Dec-09						38,900
11	8	Wates Group	37,994	Dec-09					909	38,903
12	17	Costain	37,900	Dec-09		-2,600			-17,200	18,100
13	7	Newarthill	36,291	Oct-09		-5,681		62,497	-32,140	60,967
14	11	Bam Construct UK	30,300	Dec-09		-8,700	1,600		-3,600	19,600
15	16	Morgan Sindall	30,100	Dec-09	14,900	-2,400		13,800	-11,700	44,700
16	15	Galliford Try	26,900	Jun-09	9,800			500	-64,100	-26,900
17	14	Shepherd Building Group	24,600	Jun-09					-26,100	-1,500
18	12	Bowmer & Kirkland	23,843	Aug-09					4,910	28,753
19	18	Bam Nuttall	23,795	Dec-09					293	24,088
20	19	Biwater	22,800	Mar-09					-35,400	-12,600
21	20	Apollo Property Services Group	17,413	Mar-09						17,413
22	45	Vinci	16,944	Dec-09			1,949	-5,113	1,595	15,375
23	24	Miller	16,900	Dec-09	-14,400	13,100		500	-88,500	-72,400
24	-	Bouygues UK	16,450	Dec-09					3,533	19,983
25	23	Mace Group	13,843	Dec-08					1,028	14,871
26	-	United House	13,575	Dec-04					1,525	15,100
27	25	Interior Services Group	12,522	Jun-09					-805	11,717
28	26	PC Harrington	12,183	May-09					-478	11,705
29	-	Spie Matthew Hall	12,100	Dec-08					-15,109	-3,009

TOP75 CONTRACTORS BY OPERATING PROFIT

2010	2009	Company	Contracting £000	Year-end	Housing £000	Property £000	Services £000	Other £000	Interest, etc. £000	Total pre-tax profit £000
30	37	Leadbitter Group	11,791	Dec-09					134	11,925
31	27	Watkin Jones	11,696	Sep-09					-34	11,662
32	43	Emcor Group UK	11,618	Dec-09					-386	11,232
33	21	Willmott Dixon Group	11,157	Dec-09	4,486		2,018		522	18,183
34	34	William Hare Group	11,063	Dec-08					-338	10,725
35	35	Imtech Technical Services	10,299	Dec-09					302	10,601
36	33	Byrne	10,187	May-09		-43		1,282	-384	11,042
37	31	Carey Group	10,107	Mar-09					-19,600	-9,493
38	46	Higgins Group	9,534	Jul-09	-1,500				-6,988	1,046
39	48	Forth Holdings	7,486	Aug-09					256	7,742
40	29	T Clarke	6,779	Dec-09					-17	6,762
41	22	VolkerWessels UK	6,230	Dec-09						6,230
42	64	Lorne Stewart	5,645	Dec-09					698	6,343
43	32	RG Carter Group	5,412	Dec-08					5,658	11,070
44	-	Bovis Lend Lease	4,685	Jun-09					5,208	9,893
45	-	Rok	4,600	Dec-09			22,200		-9,800	17,000
46	40	Renew	4,587	Sep-09					-3,417	1,170
47	75	Briggs & Forrester	4,187	Sep-09					368	4,555
48	-	Canary Wharf Contractors	4,104	Dec-08					170	4,274
49	-	Styles & Wood	4,040	Dec-09			1,896		-7,749	-1,813
50	69	North Midland Construction	3,365	Dec-09					-1,811	1,554
51	71	Thomas Vale Construction	2,913	Mar-09					316	3,229
52	60	McLaren Construction	2,825	Jul-09					350	3,175
53	-	Cruden Investments	2,714	Mar-09					-617	2,097
54	53	Ardmore Construction	2,646	Sep-09					-610	2,036
55	73	RGCM	2,623	Dec-08					567	3,190
56	30	Esh Group	2,363	Dec-09					-2,024	339
57	65	Staveley Engineering Services	2,140	May-09					-1,837	303
58	62	McNicholas Construction	1,503	Mar-09					-398	1,105
59	74	Inviron	1,487	Dec-09					123	1,610
60	70	Daniel Contractors	1,397	Sep-09					-353	1,044
61	-	GF Tomlinson Group	1,375	Dec-08					334	1,709
62	-	Barr Holdings ⁴	1,245	Dec-08				6,200	-15	7,431
63	-	Osborne	1,106	Mar-09					1,348	2,454
64	-	Longcross Group	949	Mar-09					-96	853
65	39	Seddon	906	Dec-08					359	1,265
66	-	Henmead	901	Dec-08					-4,245	-3,344
67	-	GB Building Solutions	790	Jun-09					-296	494
68	72	NG Bailey	643	Feb-09					-11,415	-10,772
69	-	John Sisk & Son	355	Dec-09					1,198	1,553
70	68	Barhale Construction	-283	Aug-09					-197	-480
71	47	Simons	-692	Mar-09					988	296
72	59	Midas Group	-781	Apr-09		106	182		1,124	631
73	61	Headcrown Group	-978	Sep-09					-297	-1,275
74	41	Brookfield ⁵	-1,126	Dec-08					-1,729	-2,855
75	52	Robertson Group	-1,388	Nov-08					-628	-2,016

Average margins since 2001 (%)

2009	3.0
2008	2.9
2007	3.0
2006	2.4
2005	2.3
2004	2.1
2003	2.1
2002	1.9
2001	1.5



TOP50 CONTRACTORS BY OPERATING MARGIN⁸

2010	2009	Ranking by operating margin (pre-exceptional)	%	2010	2009	Ranking by operating margin (pre-exceptional)	%
1	1	Severfield-Rowen	14.5	26	46	Leadbitter Group	3.5
2	3	Keepmoat	12.6	27	-	Styles & Wood	3.4
3	9	Southern Electric Contracting	8.3	28	-	Briggs & Forrester	3.2
4	2	Watkin Jones	8.1	29	39	Byrne	3.2
5	-	Bouygues UK	7.8	30	-	Lorne Stewart	3.1
6	4	Keller	7.4	31	37	Bam Construct UK	2.8
7	-	United House	7.4	32	49	Balfour Beatty	2.8
8	15	PC Harrington	7.1	33	36	Bowmer & Kirkland	2.7
9	7	Apollo Property Services Group	6.7	34	-	Carillion	2.7
10	24	Forth Holdings	5.7	35	33	Laing O'Rourke	2.7
11	27	Higgins Group	5.6	36	-	Kier	2.6
12	17	Biwater	5.5	37	-	Galliford Try	2.5
13	19	William Hare Group	5.2	38	-	Skanska Construction	2.5
14	20	Carey Group	5.1	39	-	North Midland Construction	2.3
15	21	Interserve	5.0	40	42	McLaren Construction	2.2
16	-	Miller	4.1	41	-	Mace Group	2.1
17	22	Imtech Technical Services	4.1	42	-	Morgan Sindall	2.0
18	28	Wates Group	4.0	43	-	Vinci	1.9
19	-	Spie Matthew Hall	3.9	44	-	Cruden Investments	1.9
20	18	T Clarke	3.8	45	11	Esh Group	1.8
21	44	Bam Nuttall	3.7	46	38	RG Carter Group	1.7
22	-	Emcor Group UK	3.6	47	-	Staveley Engineering Services	1.6
23	-	Costain	3.6	48	-	Ardmore Construction	1.5
24	40	Newarthill	3.6	49	-	Rok	1.5
25	25	Shepherd Building Group	3.5	50	-	Willmott Dixon Group	1.5

TOP25 CONTRACTORS IN FACILITIES MANAGEMENT BY TURNOVER

2010	2009	Company	FM turnover £000	Operating profit £000	Operating margin %	Activities included in turnover figures
1	1	Carillion	2,507,200	117,700	4.7	Building maintenance, road/rail maintenance, support services, utility services
2	7	Balfour Beatty	2,001,000	68,000	3.4	Facilities management (building and civils), support and professional services
3	2	Babcock	1,923,400	164,700	8.6	Rail, telecoms, defence, energy, waste
4	3	Mitie	1,720,100	93,000	5.4	Property management, FM, asset management
5	4	Amey UK	1,362,428	104,322	7.7	Business services, infrastructure maintenance, building maintenance
6	5	Enterprise	1,060,200	74,300	7.0	Utility services and local authority maintenance (including social housing)
7	6	Interserve	1,035,100	22,100	2.1	FM, support services, building maintenance
8	9	Connaught	659,600	48,400	7.3	Public housing maintenance, gas services, compliance
9	8	Homeserve	517,441	96,069	18.6	Home emergency repair business
10	19	May Gurney	483,100	22,100	4.6	Utilities, highway maintenance, street lighting, waste services, refurbishment
11	11	Morrison Utility Services	473,704	8,814	1.9	Infrastructure/utility maintenance
12	14	Ringway	450,011	2,907	0.6	Road maintenance and associated works
13	15	Kier	437,900	15,700	3.6	Building maintenance, FM, M&E services, street services, plant
14	16	Mears Group	410,096	22,102	5.4	Social housing maintenance and M&E
15	12	J Murphy & Sons	408,017	22,898	5.6	Road maintenance, utilities, rail, and small new works contracts
16	13	Rok	407,400	22,200	5.4	Building maintenance and repair: planned and response
17	17	Spice Group	386,000	39,800	10.3	Utility maintenance and services
18	18	Skanska Construction	350,000***	na	na	Utilities maintenance
19	-	Morrison Facilities Services	282,639	8,386	3.0	Social housing maintenance
20	22	GSH Group	238,624	434	0.2	Building FM, M&E, energy management
21	23	Colas	231,579	7,792	3.4	Road maintenance
22	-	Vinci	210,409	1,949	0.9	Repair and maintenance (mainly building) and small works
23	20	Clancy Group	201,577	-1,329	-0.7	Utility/civils maintenance
24	24	Bullock Construction	191,441	6,645	3.5	Social housing maintenance
25	25	Integral UK	183,942	7,732	4.2	Building maintenance (planned and reactive) all sectors and disciplines

TOP25 HOUSEBUILDERS BY HOUSING TURNOVER

2010	2009	Company	Housing turnover £000	Year-end	Contracting £000	Property £000	Services £000	Other £000	Total turnover £000
1	1	Taylor Wimpey	2,595,600	Dec-09					2,595,600
2	2	Barratt	2,095,800	Jun-09		189,400			2,285,200
3	3	Persimmon	1,420,600	Dec-09					1,420,600
4	4	Bellway	683,813	Jul-09					683,813
5	5	Berkeley Group	615,303	Apr-10					615,303
6	6	Galliford Try	419,500	Jun-09	1,062,900			27,400	1,510,300
7	10	Morgan Sindall	373,800	Dec-09	1,513,200	35,300		291,200	2,213,500
8	11	Miller	331,300	Dec-09	409,200	28,600		13,900	783,000
9	8	Crest Nicholson Holdings ⁴	317,600	Oct-09					317,600
10	-	Gladedale Holdings	316,148	Dec-08					316,148
11	12	Bloor Holdings	310,556	Jun-09				310,759	621,315
12	7	Redrow Group	301,800	Jun-09					301,800
13	13	Bovis Homes	281,505	Dec-09					281,505
14	15	Fairview Holdings	224,194	Dec-09					224,194
15	-	Willmott Dixon Group	188,935	Dec-09	749,390		65,088		1,003,413
16	-	Countryside Properties	187,764	Sep-09					187,764
17	-	Durkan Holdings	179,236	Jan-09					179,236
18	-	Cala	168,894	Jun-09					168,894
19	19	Telford Homes	159,338	Mar-10					159,338
20	14	Kier	150,800	Jun-09	1,492,200		437,900	64,700	2,145,600
21	9	Stewart Milne	138,701	Jun-09	100,672			36,403	275,776
22	16	Galliard Homes	131,115	Mar-09					131,115
23	23	Banner Homes	116,545	May-09					116,545
24	18	Morris Group	112,351	Mar-09					112,351
25	-	Hill Holdings	100,694	Dec-09					100,694

TOP25 HOUSEBUILDERS BY PRE-TAX PROFIT

2010	Company	Pre-tax profit £000	Year-end	Contracting £000	Housing £000	Property £000	Services £000	Other £000	Interest, etc.
1	Berkeley Group	110,341	Apr-10		106,219				4,122
2	Persimmon	77,800	Dec-09		57,200				20,600
3	Morgan Sindall	44,700	Dec-09	30,100	14,900	-2,400		13,800	-11,700
4	Kier	24,800	Jun-09	39,100	1,100	12,000	15,700	-1,900	-41,200
5	Willmott Dixon Group	18,183	Dec-09	11,157	4,486		2,018		522
6	Galliard Homes	9,610	Mar-09		27,219				-17,609
7	Telford Homes	7,338	Mar-10		9,436				-2,098
8	Hill Holdings	5,399	Dec-09		5,242				157
9	Bovis Homes	4,797	Dec-09		17,397				-12,600
10	Fairview Holdings	383	Dec-09		5,099				-4,716
11	Durkan Holdings	-776	Jan-09		3,957				-4,733
12	Bloor Holdings	-8,523	Jun-09		-1,481			3,179	-10,221
13	Morris Group	-11,877	Mar-09		13,245				-25,122
14	Banner Homes	-18,171	May-09		-8,787				-9,384
15	Galliford Try	-26,900	Jun-09	26,900	9,800			500	-64,100
16	Stewart Milne	-27,065	Jun-09		14,144				-41,209
17	Cala	-33,878	Jun-09		-15,448				-18,430
18	Bellway	-36,551	Jul-09		45,579				-82,130
19	Countryside Properties	-54,322	Sep-09		-17,372				-36,950
20	Crest Nicholson Holdings ⁴	-67,600	Oct-09		20,000				-87,600
21	Miller	-72,400	Dec-09	16,900	-14,400	13,100		500	-88,500
22	Gladedale Holdings	-105,427	Dec-08		-31,505				-73,922
23	Redrow Group	-140,800	Jun-09		-22,400				-118,400
24	Barratt	-678,900	Jun-09		38,800	-4,600			-713,100
25	Taylor Wimpey	-699,900	Dec-09		37,700				-737,600

TOP25 HOUSEBUILDERS BY OPERATING PROFIT

Methodology and notes on page 54

2010	2009	Company	Housing operating profit £000	Year-end	Contracting £000	Property £000	Services £000	Other £000	Interest, etc.	Total pre-tax profit £000
1	3	Berkeley Group	106,219	Apr-10					4,122	110,341
2	2	Persimmon	57,200	Dec-09					20,600	77,800
3	4	Bellway	45,579	Jul-09					-82,130	-36,551
4	1	Barratt	38,800	Jun-09		-4,600			-713,100	-678,900
5	5	Taylor Wimpey	37,700	Dec-09					-737,600	-699,900
6	14	Galliard Homes	27,219	Mar-09					-17,609	9,610
7	13	Crest Nicholson Holdings ⁴	20,000	Oct-09					-87,600	-67,600
8	16	Bovis Homes	17,397	Dec-09					-12,600	4,797
9	17	Morgan Sindall	14,900	Dec-09	30,100	-2,400		13,800	-11,700	44,700
10	8	Stewart Milne	14,144	Jun-09					-41,209	-27,065
11	9	Morris Group	13,245	Mar-09					-25,122	-11,877
12	7	Galliford Try	9,800	Jun-09	26,900			500	-64,100	-26,900
13	12	Telford Homes	9,436	Mar-10					-2,098	7,338
14	-	Hill Holdings	5,242	Dec-09					157	5,399
15	-	Fairview Holdings	5,099	Dec-09					-4,716	383
16	-	Willmot Dixon Group	4,486	Dec-09	11,157		2,018		522	18,183
17	-	Durkan Holdings	3,957	Jan-09					-4,733	-776
18	11	Kier	1,100	Jun-09	39,100	12,000	15,700	-1,900	-41,200	24,800
19	22	Bloor Holdings	-1,481	Jun-09				3,179	-10,221	-8,523
20	19	Banner Homes	-8,787	May-09					-9,384	-18,171
21	-	Miller	-14,400	Dec-09	16,900	13,100		500	-88,500	-72,400
22	-	Cala	-15,448	Jun-09					-18,430	-33,878
23	-	Countryside Properties	-17,372	Sep-09					-36,950	-54,322
24	6	Redrow Group	-22,400	Jun-09					-118,400	-140,800
25	-	Gladedale Holdings	-31,505	Dec-08					-73,922	-105,427

TOP25 HOUSEBUILDERS BY OPERATING MARGIN TOP25 HOUSEBUILDERS BY SALES/COMPLETIONS⁹

2010	2009	Ranking by operating margin (%) (pre-exceptional)	Year-end	%	2010	2009	Company	Year-end	2009
1	19	Galliard Homes	Mar-09	20.8	1	1	Barratt	Jun-09	13,202
2	5	Berkeley Group	Apr-10	17.3	2	2	Taylor Wimpey	Dec-09	10,186
3	3	Morris Group	Mar-09	11.8	3	3	Persimmon	Dec-09	8,976
4	18	Stewart Milne	Jun-09	10.2	4	4	Bellway	Jul-09	4,380
5	8	Bellway	Jul-09	6.7	5	8	Crest Nicholson Holdings	Oct-09	2,504
6	24	Crest Nicholson Holdings ⁴	Oct-09	6.3	6	6	Berkeley Group	Apr-10	2,201
7	22	Bovis Homes	Dec-09	6.2	7	5	Redrow Group	Jun-09	2,113
8	9	Telford Homes	Mar-10	5.9	8	10	Miller	Dec-09	2,068
9	-	Hill Holdings	Dec-09	5.2	9	7	Bovis Homes	Dec-09	1,803
10	17	Persimmon	Dec-09	4.0	10	9	Galliford Try	Jun-09	1,769
11	23	Morgan Sindall	Dec-09	4.0	11	11	Bloor Holdings	Jun-09	1,762
12	-	Willmot Dixon Group	Dec-09	2.4	12	-	Willmot Dixon Group	Dec-09	1,750
13	20	Galliford Try	Jun-09	2.3	13	13	Fairview Holdings	Dec-09	1,717
14	-	Fairview Holdings	Dec-09	2.3	14	-	Countryside Properties	Sep-09	1,604
15	-	Durkan Holdings	Jan-09	2.2	15	12	Morgan Sindall	Dec-09	1,600 ^{###}
16	10	Barratt	Jun-09	1.9	16	14	Kier	Jun-09	1,141
17	-	Taylor Wimpey	Dec-09	1.5	17	15	Keepmoat	Mar-09	751
18	15	Kier	Jun-09	0.7	18	16	Stewart Milne*	Jun-09	704 ^{###}
19	25	Bloor Holdings	Jun-09	-0.5	19	-	Cala	Jun-09	678
20	-	Miller	Dec-09	-4.3	20	18	Morris Group	Mar-09	651
21	14	Redrow Group	Jun-09	-7.4	21	20	McInerney UK	Dec-09	582
22	13	Banner Homes	May-09	-7.5	22	21	Croudace	Dec-09	449
23	-	Cala	Jun-09	-9.1	23	-	Weston Group	Jul-09	385
24	-	Countryside Properties	Sep-09	-9.3	24	-	Banner Homes	May-09	335
25	-	Gladedale Holdings	Dec-08	-10.0	25	-	Galliard Homes	Mar-09	300 ^{###}

TOP25 HOUSEBUILDERS BY SALE PRICE⁹

2010	Company	Year end	2009 (£)	2008 (£)	% change
1	Antler Homes	Jun-09	423,000	374,000	13
2	Rydon Group	Sep-09	375,000	426,500	-12
3	Banner Homes	May-09	347,000	404,000	-14
4	Berkeley Group	Apr-10	263,000	395,000	-33
5	Croudace	Dec-09	257,000	250,200	3
6	Weston Group	Jul-09	256,416 ^{***}	226,000	13
7	Cala	Jun-09	249,000 ^{***}	241,000	3
8	Emerson Developments	Apr-09	200,000	208,400	-4
9	Galliford Try	Jun-09	189,000	220,000	-14
10	Pochin	May-09	177,000	135,000	31
11	Bloor Holdings	Jun-09	168,000	193,000	-13
12	Crest Nicholson Holdings ⁴	Oct-09	165,000	179,000	-8
13	Persimmon	Dec-09	160,513	172,994	-7
14	Taylor Wimpey	Dec-09	160,000	171,000	-6
15	Miller	Dec-09	160,000	164,000	-2
16	Muir Group	Jan-10	159,000	169,000	-6
17	Barratt	Jun-09	157,200	183,100	-14
18	Bovis Homes	Dec-09	154,600	150,800	3
19	Bellway	Jul-09	154,005	169,729	-9
20	Countryside Properties	Sep-09	151,000	195,000	-23
21	Redrow Group	Jun-09	137,400	156,900	-12
22	Kier	Jun-09	132,000	149,000	-11
23	Morris Group	Mar-09	112,351	163,327	-31
24	Keepmoat	Mar-09	112,000	120,000	-7
25	McInerney UK	Dec-09	112,000	125,000	-10

Methodology and notes

The Top 150 construction company analysis refers to those companies identified by Hewes & Associates as the Top 150, which have results available for 2008, and which are housebuilders, building and civil engineering contractors, building fit-out contractors, M&E, and FM/building/civil engineering maintenance companies. Some companies, whose 2008 results are not yet available, have been included owing to their size or importance.

The following notes refer to all tables:

Turnover refers to group total, including joint ventures.

Firms based in the UK have had their international operations included in the figures. Those based overseas, such as Bovis Lend Lease, Bouygues and Vinci, have only had their UK subsidiary's activities included.

* Full split of activities not provided in reports and accounts, therefore turnover and/or profits assigned to main activity

** Total profit refers to pre-tax profit. Breakdowns refer in most cases to operating profits before exceptional items

Pre-tax profit is made up of the total profit breakdown plus interest and exceptional items, and so on

*** Interest and non-trading refers in general to net interest payments/receipts, exceptional, and other non-trading income or losses

Profit splits refer to pre-tax (as opposed to operating) profit

Contracting turnover figures are distorted by the inclusion of other activities such as services, facilities management and property

Estimate

¹ Skanska results refer to Skanska UK

² Bovis Lend Lease refers to UK operations

³ Volker Wessels UK results are taken from parent accounts and converted from euros to sterling

⁴ Crest Nicholson Holdings and Barr Holdings figures are for nine months adjusted to 12

⁵ Brookfield figures are for eight months adjusted to 12

⁶ McCarthy & Stone figures are for 14.5 months adjusted to 12

⁷ McInerney results are taken from McInerney plc accounts and converted from euros to sterling

⁸ This ranking is based on those companies that provide services data and/or for which Hewes & Associates has services sales estimates, and in some cases where services/maintenance is seen as accounting for the majority of turnover. In some cases sales data includes new works

⁹ Based on companies that provide sales data - or for which estimates are available - (data includes social and private sales)

¹⁰ Data refers to wages and salaries only

¹¹ "Highest paid" refers to highest paid executive director. Data excludes pension contributions

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TOP100 COMPANIES BY AVERAGE PAY¹⁰

2010	2009	Company	Average salary 2009 £000	2008 £000	Change %	2010	2009	Company	Average salary 2009 £000	2008 £000	Change %
1	7	Antler Homes	57.5	52.1	10.5	51	64	Bellway	38.7	36.7	5.6
2	9	Newarthill	57.5	49.3	16.7	52	47	Staveley Engineering Services	38.7	39.3	-1.7
3	5	Telford Homes	56.4	45.9	22.8	53	-	C Spencer	38.5	37.7	2.3
4	16	Byrne	55.4	47.1	17.8	54	19	Crest Nicholson Holdings	38.3	46.2	-17.1
5	10	Higgins Group	54.0	48.9	10.4	55	52	Willmott Dixon Group	38.3	38.7	-1.1
6	3	Bovis Lend Lease ²	53.9	55.4	-2.6	56	71	Balfour Beatty	38.2	35.8	6.6
7	8	Wates Group	52.6	51.6	2.0	57	53	SDC Holdings	38.0	38.6	-1.4
8	45	Michael J Lonsdale	51.9	50.7	2.4	58	68	Pochin	38.0	36.4	4.4
9	12	McInerney UK	51.7	48.7	6.1	59	60	Inviron	38.0	37.5	1.2
10	18	Fairview Holdings	51.3	46.2	11.1	60	66	Bovis Homes	37.9	36.6	3.6
11	11	Bouygues UK	51.0	48.9	4.2	61	65	Lorne Stewart	37.9	36.6	3.4
12	20	Styles & Wood	50.7	45.5	11.3	62	63	BAM Nuttall	37.5	36.9	1.7
13	6	Ardmore Construction	49.8	52.2	-4.5	63	81	Stewart Milne	37.3	33.8	10.5
14	-	Hill Holdings	49.6	50.8	-2.3	64	56	Simons	37.1	38.2	-3.1
15	4	Durkan Holdings	49.0	54.2	-9.4	65	49	T Clarke	37.0	38.6	-4.2
16	21	John Sisk & Son	48.5	45.5	6.4	66	78	Weston Group	36.9	34.1	8.4
17	23	GB Building Solutions	48.4	43.9	10.2	67	46	Renew	36.7	39.6	-7.3
18	39	Carey Group	46.6	41.2	13.2	68	84	NG Bailey	36.6	33.0	10.7
19	57	Interior Services Group	46.0	44.9	2.6	69	59	Morris Group	36.5	37.6	-3.1
20	-	McLaren Construction	45.1	45.1	0	70	75	Tolent	36.4	34.5	5.5
21	14	Clegg Group	45.1	48.4	-6.9	71	80	Clugston	36.4	33.8	7.6
22	-	Cala	44.5	25.5	74.5	72	55	Barratt	35.7	38.3	-6.8
23	41	Bowmer & Kirkland	44.2	40.4	9.4	73	-	Vinci	35.6	30.0	18.8
24	37	Miller	44.0	41.3	6.6	74	79	Barhale Construction	35.3	34.0	3.9
25	44	Midas Group	43.8	39.7	10.3	75	74	Rydon Group	35.0	35.2	-0.6
26	32	Croudace	43.5	41.8	4.0	76	87	Thomas Vale Construction	34.9	32.6	7.2
27	33	RJ McLeod (Contractors)	43.3	40.6	6.9	77	88	Shepherd Building Group	33.9	32.3	4.9
28	90	Taylor Wimpey	43.3	31.6	37.0	78	85	North Midland Construction	33.3	32.8	1.8
29	-	J Murphy & Sons	43.0	41.9	2.7	79	96	Morrison Utility Services	33.3	31.0	7.2
30	36	Morgan Sindall	43.0	41.5	3.5	80	82	Emcor Group UK	33.2	33.5	-0.9
31	38	Gratte Brothers	42.2	41.2	2.6	81	-	Babcock	33.2	32.8	1.3
32	26	Ocon Construction	42.1	42.4	-0.6	82	97	Laing O'Rourke	33.1	30.8	7.5
33	77	Redrow Group	41.9	34.2	22.3	83	76	EIC	32.8	34.3	-4.3
34	28	Keltbray	41.5	42.3	-2.0	84	83	Ogilvie Group	32.6	33.1	-1.5
35	-	Countryside Properties	41.5	38.1	8.8	85	93	Clancy Group	32.4	31.1	4.0
36	31	Longcross Group	41.4	42.0	-1.6	86	94	Rowecord Holdings	32.0	31.1	2.9
37	-	United House	41.3	40.6	1.8	87	98	GSH Group	31.9	30.6	4.3
38	58	Osborne	41.2	37.8	8.8	88	-	Persimmon	31.9	28.8	10.9
39	40	Severfield-Rowen	41.1	41.1	0	89	-	Emerson Developments	31.9	29.6	7.8
40	70	Keller	40.9	36.1	13.3	90	15	Banner Homes	31.6	47.5	-33.5
41	61	Briggs & Forrester	40.8	37.4	9.1	91	100	McNicholas Construction	31.5	30.1	4.6
42	30	Leadbitter Group	40.8	42.1	-3.1	92	91	Keepmoat	31.3	31.5	-0.6
43	27	J Reddington	40.3	42.3	-4.9	93	-	Costain	31.2	29.5	5.6
44	43	Galliard Homes	39.8	39.9	-0.1	94	29	William Davies	31.1	42.1	-26.1
45	62	Watkin Jones	39.8	36.9	7.8	95	-	Muir Group	30.8	30.4	1.4
46	-	Lakehouse Contracts	39.7	46.0	-13.7	96	-	Southern Electric Contracting	30.3	29.2	3.8
47	50	Galliford Try	39.3	38.9	1.2	97	-	Cruden Investments	30.2	28.8	4.8
48	35	Apollo Property Services Group	38.8	41.6	-6.6	98	-	Rok	30.1	32.4	-7.1
49	51	Imtech Technical Services	38.8	38.7	0.2	99	-	Colas	30.0	28.6	5.0
50	48	BAM Construct UK	38.8	39.1	-0.7	100	-	Havelock Europa	29.9	29.7	0.5

TOP100

BY HIGHEST PAID DIRECTOR ¹¹

2010	2009	Company	2009 total £000 exc. pensions	Basic pay £000 exc. pensions	Bonus, etc. £000	2008 total £000 exc. pensions	Basic pay £000 exc. pensions	Bonus, etc. £000	Change %
1	1	Bowmer & Kirkland	10,178	na	na	6,684	na	na	52.3
2	-	McLaren Construction	4,200	na	na	14,124	na	na	-70.3
3	-	J Murphy & Sons	4,059	na	na	4,930	na	na	-17.7
4	2	Wates Group	3,817	na	na	3,306	na	na	15.5
5	-	Masterson Holdings	3,734	na	na	3,022	na	na	23.6
6	16	Taylor Wimpey	1,543	700	843	728	700	28	112.0
7	4	Stewart Milne	1,369	na	na	2,015	na	na	-32.1
8	-	Babcock	1,275	480	795	1,005	na	na	26.9
9	5	Carillion	1,162	632	530	1,419	620	799	-18.1
10	22	Mitie	1,145	461	684	886	435	451	29.2
11	-	Laing O'Rourke	1,100	na	na	600	na	na	83.3
12	15	Keltbray	1,082	na	na	922	na	na	17.4
13	17	Persimmon	1,079	633	446	672	633	39	60.6
14	8	Higgins Group	1,030	na	na	1,303	na	na	-21.0
15	40	Byrne	1,000	na	na	578	na	na	73.0
16	9	Newarthill	990	na	na	1,243	na	na	-20.4
17	6	Severfield-Rowen	961	386	575	1,377	386	991	-30.2
18	33	Mears Group	960	450	510	610	400	210	57.4
19	10	Amey UK	919	na	na	1,004	na	na	-8.5
20	48	Redrow Group	911	354	557	518	425	93	75.9
21	12	Balfour Beatty	859	630	229	968	605	363	-11.3
22	26	Interserve	854	412	442	714	393	321	19.6
23	18	Keller	807	410	397	852	394	458	-5.3
24	19	Bellway	800	515	285	825	500	325	-3.0
25	59	Briggs & Forrester	785	na	na	424	na	na	85.1
26	23	Willmott Dixon Group	741	na	na	755	na	na	-1.9
27	35	Connaught	741	400	341	591	350	241	25.4
28	88	Morrison Utility Services	738	na	na	266	na	na	177.4
29	24	Costain	711	375	336	724	367	357	-1.8
30	41	RJ McLeod (Contractors)	705	na	na	574	na	na	22.8
31	-	Enterprise	700	na	na	300	na	na	133.3
32	42	Kier	694	514	180	571	438	133	21.5
33	11	Bloor Holdings	681	na	na	969	na	na	-29.7
34	25	Spice Group	676	430	246	723	404	319	-6.5
35	30	Barratt	663	630	33	663	630	33	0.0
36	27	Morgan Sindall	655	500	155	703	500	203	-6.8
37	52	Interior Services Group	621	347	274	490	321	169	26.7
38	7	Miller	613	na	na	1,344	na	na	-54.4
39	13	Ogilvie Group	613	na	na	950	na	na	-35.5
40	21	NG Bailey	602	na	na	780	na	na	-22.8
41	29	Homeserve	595	441	154	614	na	na	-3.1
42	28	Galliford Try	566	468	98	829	475	354	-31.7
43	20	Keepmoat	551	na	na	818	na	na	-32.6
44	39	Fairview Holdings	523	na	na	582	na	na	-10.1
45	31	Ardmore Construction	512	na	na	653	na	na	-21.6
46	55	Bam Construct UK	504	na	na	452	na	na	11.5
47	100	Pochin	489	198	291	216	178	38	126.4
48	37	Bovis Lend Lease	476	na	na	583	na	na	-18.4
49	49	John Sisk & Son	476	na	na	509	na	na	-6.5
50	45	Renew	472	287	185	539	273	266	-12.4



2010	2009	Company	2009 total £000 exc. pensions	Basic pay £000 exc. pensions	Bonus, etc. £000	2008 total £000 exc. pensions	Basic pay £000 exc. pensions	Bonus, etc. £000	Change %
51	46	Henry Boot	472	324	148	530	310	220	-10.9
52	43	Michael J Lonsdale	452	na	na	557	na	na	-18.9
53	65	Forth Holdings	450	na	na	399	na	na	12.8
54	64	Emcor Group UK	438	na	na	756	na	na	-42.1
55	60	Rok	429	415	14	424	410	14	1.2
56	32	Watkin Jones	428	na	na	622	na	na	-31.2
57	-	Galliard Homes	425	na	na	164	na	na	159.1
58	82	McNicholas Construction	415	na	na	306	na	na	35.6
59	-	McCarthy & Stone ⁶	414	na	na	na	na	na	na
60	-	United House	403	na	na	405	na	na	-0.5
61	74	Bovis Homes	401	400	1	358	350	8	12.0
62	58	Emerson Developments	397	na	na	432	na	na	-8.1
63	34	Midas Group	396	na	na	596	na	na	-33.6
64	56	Apollo Property Services Group	390	na	na	438	na	na	-11.0
65	51	Vinci	387	na	na	494	na	na	-21.7
66	69	Barhale Construction	386	na	na	384	na	na	0.5
67	-	Morrison Facilities Services	382	na	na	269	na	na	42.0
68	38	Banner Homes	375	na	na	582	na	na	-35.6
69	67	Clugston	367	na	na	387	na	na	-5.2
70	66	Croudace	365	na	na	389	na	na	-6.2
71	54	Shepherd Building Group	364	na	na	455	na	na	-20.0
72	71	Leadbitter Group	357	na	na	422	na	na	-15.4
73	44	Morris Group	357	na	na	545	na	na	-34.5
74	50	Simons	346	na	na	496	na	na	-30.2
75	86	Carey Group	342	na	na	274	na	na	24.8
76	36	Crest Nicholson Holdings ⁴	341	na	na	590	na	na	-42.2
77	61	Cruden Investments	333	na	na	422	na	na	-21.1
78	68	Southern Electric Contracting	322	na	na	281	na	na	14.6
79	81	May Gurney	312	300	12	282	273	9	10.6
80	83	Tolent	300	na	na	300	na	na	0.0
81	77	North Midland Construction	283	260	23	314	260	54	-9.9
82	87	GB Building Solutions	280	na	na	270	na	na	3.7
83	-	Countryside Properties	279	na	na	278	na	na	0.4
84	94	Biwater	278	na	na	238	na	na	16.8
85	-	Cala	275	na	na	238	na	na	15.5
86	-	Styles & Wood	259	220	39	194	na	na	33.5
87	98	Barr Holdings ⁴	257	na	na	226	na	na	13.9
88	91	Integral UK	257	na	na	252	na	na	2.0
89	-	EIC	250	na	na	120	na	na	108.3
90	95	Colas	246	na	na	236	na	na	4.2
91	92	Weston Group	245	na	na	249	na	na	-1.6
92	85	Rydon Group	243	na	na	281	na	na	-13.5
93	99	Telford Homes	242	156	86	168	145	23	44.0
94	-	Thomas Vale Construction	239	na	na	213	na	na	12.2
95	57	Bam Nuttall	238	na	na	437	na	na	-45.5
96	93	Gratte Brothers	232	na	na	245	na	na	-5.3
97	84	T Clarke	231	220	11	285	210	75	-18.9
98	90	Staveley Engineering Services	228	na	na	255	na	na	-10.6
99	-	Antler Homes	225	na	na	174	na	na	29.3
100	79	Esh Group	225	na	na	274	na	na	-17.9